Daily Operations

Thank You for Attending this **Results** Zoom Meetings Live Today and Library Content Soon Powered by YOU NET RESULTS **Continuing Daily Operations Thinking Daily Operations is a Process....** When Utilizing YOU TOOLS

Daily Operations

You Net Results **Premier** Automotive Guide Brian Gillis



Daily Operations

About Brian Gillis...

- 25 Plus Years operating auto repair shops in Texas, Georgia and Colorado, multi unit stores
- Hired and Trained over 2000 staff members
- Budgeting and Profits Brian's Specialty
- Smooth as silk with customers
- Polished and Professional
- Seasoned Automotive Veteran
- Owner and Founder of YOU NET RESULTS



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YOU **TOOLS.. Confidence** COACHING GROUPS BUILD CONFIDENT MANAGERS for Auto Repair Shop Owners and Staff

- Define confidence in you own words
- What do you have to do to become a confident manager?
- What does each of your staff members need to do to be come confident?

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YOU TOOLS.. Why? Results Mantra

At **You Net Results**, we facilitate **coaching groups** for auto repair shop owners, so you <u>reach</u> a **turnaround point** where you <u>emerge</u> from the experience moving from a **business owner** to a **confident business leader** <u>eliminating</u> your **silent thieves**.

> Reaching your *turnaround point* <u>Emerging</u> from your *experience* <u>Eliminating</u> your *silent thieves R*eaching – *E*merging – *E*liminating

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YOU TOOLS.. Silent Thief

- How long are you going to let *Silent Thieves* rob your automotive repair shop? With **Poor**:
- Leadership and Management Processes
- Front Counter Processes *How-to Manual
- People Staffing Processes *Daily Operations
- Financial Processes
- > Do **YOU** need to stop the theft of your future?
- Are YOU willing to do what it takes? If YOU don't fix the silent theft – YOU might as well put the key under the door...and not come back tomorrow!



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Mastering Your Results Powered by **YNR BIG THREE: 1:** Counter **2**: Staffing **3**: Operations **Brian's Know-How and Experiential SIX** 1. LD-YNR – 0100 - Leadership Process 2. MG-YNR – 0200 - Management Process 3. GM-YNR – 0300 - General Manager Process 4. FP-YNR – 0400 - Financial Process 5. DO-YNR – 0500 - Daily Operations Process 6. PP-YNR – 0600 - People Process

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Many have discovered in the past...

- Daily Operations can be a process!
- Daily Operations can be <u>learned</u>!
- Daily Operations can be <u>taught</u>!
- Daily Operations can be "<u>FUN</u>"!
- Daily Operations can be <u>systemic</u>!

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YOU TOOLS

YOU NE

It's easy to build a Daily Operations process but it's easy not to!

How-to build Your Daily Operations Process
6 Steps
1. Thinking 2. Words 3. Action
4. Habits 5. Perseverance 6. Attainment

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- Processes and Systems run your business... written or unwritten
- People run the Processes and Systems
- Making your business process and systems dependent - Not people dependent - Is the major objective of the Manager

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What are? Daily Operations YOU TOOLS

- They are built for YOUR NET RESULTS
- Designed to help YOU be in Process
- TAP Turnaround Point Book...Gary Gunn's Voice in Print and Audio
- Moving from business owner to business leader (BO to BL)
- Daily Operations Silver Bullets do not exist

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- Three "P" Triangle People-Process-Profit
- Five YOUTOOL Player
 - 1. Financial 2. Leadership 3. Management
 - 4. Strategic 5. Tactical
- WOIT Working on it Tuesday
- PAHR Prepare Attract Hire Retain
- Behavior Never Lies by Richard Flint

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YOU TOOLS

Key to Key defines Daily Operations



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YOU **TOOLS.. 5.10.22 Agenda**

Brian's Know-How and Experiential / SOP Formation and Review and Update

- 0500 Daily Operations Process
- 0501 SOP The Board (Covered 9.1.20)
- 0502 SOP-Phone Skills
- 0503 SOP Go for No Opportunities (Covered Several Times See MYR)
- 0504 SOP-PARP (Prepare Audit Rehears Present) (Covered Several Times See MYR)
- 0505 SOP-SOU Sense of Urgency / SOS Speed of Service (Covered 12.7.21 & 12.14.21)
- 0506 SOP- Work Flow Board and Bag Audit (Covered 4.20.21)
- 0507 SOP-Game Films
- 0508 SOP- Opening and Closing Daily Checklist (Covered 6.15.21)
- 0509 SOP-
- 0510 SOP- how-to Kukui Special (Covered 7.27.21)
- 0511 SOP-
- 0512 SOP-Missed Sales File (Covered 5.2.20)
- 0513 SOP-Your Vehicle Forecast
- 0514 SOP-10 Key Processes
- 0515 SOP-Tech Productivity Efficiency
- 0516 SOP-Scripts

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YOU TOOLS.. 5.10.22 Agenda

Brian's Know-How and Experiential / SOP Formation and Review and Update

- 0517 SOP Front Counter Training
- 0518 SOP Answering Incoming Phone Calls (Covered 5.10.22)
- 0519 SOP Action Flow Charts Review (Covered Several Times See MYR)
- 0520 SOP Top 10 Daily Ops Making Money by Brian Gillis (Covered 10.27.20)
- 0521 SOP Building Estimates for Profit
- 0522 SOP PB and J Sample SOP
- 0522 1 SOP PB and J Perfected SOP
- 0523 SOP Labor Rates (See MYR)
- 0524 SOP-CCC Clear Counter Communications (See MYR)
- 0525 SOP Stop Thinking From Your Own Wallet (See MYR)
- 0526 SOP-Only Two Ways to Increase Sales (Covered 1.5.21)
- 0527 SOP Front Counter Six Series (See MYR)
- 0528 SOP Full System Isolate (Covered 2.23.21)
- 0535 SOP Using a Work Order
- 0536 SOP Documenting Invoices Step-by-Step "Tell the Tale" (Covered 6.8.21)

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YOU TOOLS.. 5.10.22 Agenda

Brian's Know-How and Experiential / SOP and Notes Formation and Review and Update

- 0537 SOP-Huddles (covered 10.19.21)
- 0538 SOP-Validation
- 0539 SOP-Going Paperless (covered 8.31.21)
- 0540 SOP-ALL-Scan-Process (Covered 8.3.21)
- W-101 WOIT Discussion Notes Testing AC Systems (Covered 6.29.21)

And Customers Bringing own parts and agreement for them to sign

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YOU **TOOLS**

Missed Sales File SOP (See DropBox)

- When do we use it?
- Why do we use it?
- What is the purpose?
- What results to expect?



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- Green Car (Broke Car)
- Orange (Perceived Issue) ③
- Blue Car (Be Back Car) 😳
- Pink Car (Oil Change Primary) ^(C)
 Why are these always an opportunity?

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- Five YOUTOOL Player
 - 1. Financial 2. Leadership
 - 3. Management 4. Strategic 5. Tactical



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YOU **TOOLS**

How would you define Daily Operations?

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- 85-87% Rule
- Muscle Your Way through the day
- Let the Process do the work
- See Several (SOPs in Dropbox)

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YOU TOOLS

What is your TurnAround Point in your Daily Operations?

- What do I need to learn?
- What do I need to implement?
- What is your strategic thinking?
- What is your tactical thinking?

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YOU **TOOLS**

Understanding what your product truly is

- 1. Relationships
- 2. Knowledge
- 3. Financial
- 4. Repairing Vehicles
- 5. Experience
- 6. Branding
- 7. Safety
- 8. Warranty
- 9. Trust
- 10. The end results

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YOU TOOLS... PPSS

Define each of these

- Pathway
- Process
- System
- Step

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- How do we prepare? OCP / BCP / CBP
- How do we audit? OCP / BCP / CBP
- How do we rehearse? OCP / BCP / CBP
- How do we present? OCP / BCP / CBP

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Why?

YOU TOOLS

What would you say was the number one reason for having a Daily Operations Process?

Pick One

1.Buying mood2.More money3.Lifetime client's4.Business concept

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YOU TOOLS

YOU NE

Thinking Time

 What could you do at your auto repair business to raise your prices by 20%

and

 be confident you could keep all your customers and gain new ones?

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YOU **TOOLS... SPC** Scripts / Presentation / Conversation

- Anytime
- Great Coupon Script
- One Thing / Gotta Have Script
- Isolate Concern Script
- PMI Additional Concerns
- SIX Enhancements
- Thirty Day Challenge

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YOU TOOLS... LUTO **Owning the Scripts** Learn them – Use them Teach them - Own them How do you moving from? L1 A Script L2 To a Presentation L3 To a Conversation

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YOU TOOLS... Ranking Quiz A 1-5

- _____SOS
- ____The Board
- <u>Scripts</u>
- ____Sorting
- <u>Huddles</u>

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YOU TOOLS... Ranking Quiz B 1-4

PARP Time

- ___Prepare
- ____Audit
- ___Rehearse
- ____Present

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YOU **TOOLS**

Building Estimates for Profit - 1

- 1. Sharing of Best Methods
- 2. Fast Estimate
- 3. Desired Gross Profit Margin
- 4. Accuracy is critical
- 5. Building in the margins
- 6. Labor rates
- 7. Explanation to the customer
- 8. Number of customer contacts

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YOU **TOOLS**

Building Estimates for Profit - 2

 Make sure it is accurate labor time (techs or SA), consult more than one labor source, Mitchell, All Data, Technicians, past estimates, accurate parts cost can we get it?, look it up yourself, from the parts supplier, parts matrix used, favorite parts person, make sure technician can beat the time, give right technicians the right work, broke parts possible, unseen parts needed, age and vehicle condition you may elect to add additional time per labor operation, by not using the SWAG method,

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YOU **TOOLS**

Building Estimates for Profit - 3

 Ad 1/10 for technician and 1/10 for the house per job and then discount the parts if needed, parts could the most price sensitive, price issue is mostly with the SA or owner, owner s cutting deals with clients, hire true sales people who enjoy the process, set goals sales revenue and hurdles to meet on margins, maximum bay turns, parts available assurance, order parts prior to the job being sold, going by Mitchell verify other sources, integrated software with job estimation parts and labor, price, availability, procedure time, order parts, owner's

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YOU TOOLS

Building Estimates for Profit - 4

 Pay more to get now to get the bay turn, canned or standard task job pricing, rear brake job with labor plus parts, true menu pricing jobs cabin air filter plus parts, the real log jam is the estimating of jobs

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- Slight Edge book by Jeff Olson
- Lotus Code by Mark Yarnell
- E-Myth Mastery Leadership Module
- LWOBAS
- SMS SBS STS SPS
- No Reverse Club

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- Go for No by Richard Fenton & Andrea Waltz... Go For No Breakthrough Pak (BUY Link), Hard Copy of Book (BUY LINK), 2 CD Pack Audio (BUY LINK),
- Coaching for Improved Work Performance by Ferdinand F. Fournies (<u>BUY Link</u>)

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YOU TOOLS

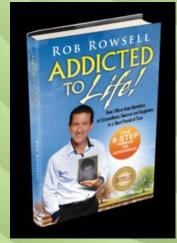
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John C. Maxwell

- Five Levels of Leadership
- 21 Laws of Leadership
- Developing the Leader With YOU
- Developing the Leaders Around YOU

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- ALL-In ATL Community (Web Link)
- Addicted to Life (ATL)by Rob Rowsell (BUY Book)
- ATL Quarterly Strategic Action Plan
- ATL 8 Step Building Blocks
- ATL Action Guide (Get it Link)





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